**ECB-PUBLIC** 

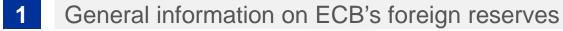


### ECB's foreign reserves management

CEMLA meeting, 15 April 2021

Monika Znidar, DG Market Operations





2 ECB's foreign reserves management



General information on ECB's foreign reserves

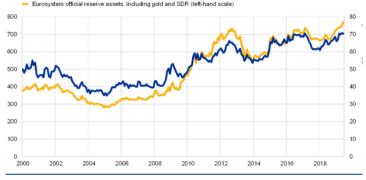
### Origin of the ECB's foreign reserves

- Since 1 January 1999 (launch of the euro)
- Established by transfers of foreign reserves from the national central banks (NCBs) when joining the Eurosystem
  - The last NCB (for now) joined in 2015 (Lithuania)
- The contribution of each NCB is fixed in proportion to its share in the subscribed capital of the ECB
- Further calls of foreign reserve assets may be requested by the ECB
- Each NCB also has its own foreign reserves

#### Official reserve assets of the ECB and the Eurosystem

ECB official reserve assets, including gold and SDR (right-hand scale)

#### (EUR billions, monthly data)



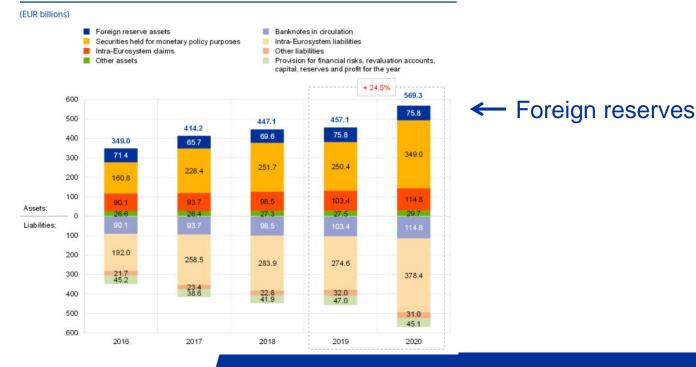
Source: ECB

# ECB's foreign reserves mostly consist of foreign currency reserves

- Total reserves: EUR 75.8bn (end-2020)
  - Foreign currency reserves: EUR 50.1bn
  - Gold: EUR 25.1bn
  - SDR: EUR 0.7bn
- Main purpose:
  - to ensure that the ECB can, at any time, conduct foreign exchange operations, if needed
  - Very few FX interventions so far (some coordinated):
    - September and November 2000
    - 18 March 2011 (earthquake in Japan)

### ECB's foreign reserves as shown on the ECB's balance sheet

#### Main components of the ECB's Balance Sheet



Source: ECB Annual Accounts 2020

## US dollar is the main component of the ECB foreign currency holdings

#### Foreign currency holdings



Currency composition:

- USD: 76%
- JPY: 23%
- CNY: 1% (since 2017)

Source: ECB Annual Accounts 2020

## Gold is not actively managed, holdings have been increasing due to the increasing price

Gold holdings and gold prices





www.ecb.europa.eu ©

#### Source: ECB Annual Accounts 2020

# Foreign currency reserves invested in highest quality instruments with relatively low residual maturity

#### Composition of foreign currency investments



#### Maturity profile of foreign currency-denominated securities

#### Source: ECB Annual Accounts 2020

#### www.ecb.europa.eu ©



ECB's foreign reserves management

# Liquidity the most important principle, decentralised management

- Main principles in the order of importance:
  - Liquidity has priority in order to fulfil the main purpose
  - **Safety** high creditworthiness of the issuers and the relatively short duration
  - Return → active portfolio management with incentives to make use of risk budget
- Involvement of the ECB + all Eurosystem NCBs
  - NCBs act as agents of the ECB → "internal external" managers
  - Dedicated working group

| Country | Capital<br>key |
|---------|----------------|
| Germany | 26%            |
| France  | 20%            |
| Italy   | 17%            |
|         |                |
| Cyprus  | 0.2%           |
| Malta   | 0.1%           |

## The management of ECB's foreign reserves has three layers



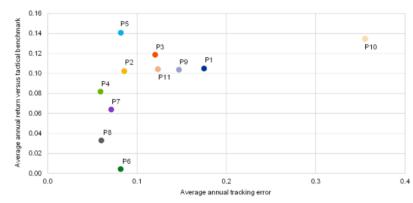
Internal target for outperforming the SB set each year for each currency → important element in the overall performance of ECB portfolio managers

### Actual management (3<sup>rd</sup> layer) and its incentives to outperform the TB

- Returns measured against the tactical benchmark
- Some pooling arrangements
- Diversification of portfolio styles
- Performance-based ranking of NCBs
  - Provides for competition ۲
  - Important tool in fostering risk-taking •
  - Monthly ranking
  - At the end of each year the final ranking is shared with GovC
- Benefits: information sharing, promoting best practices 13

#### Risk and return in NCB portfolios for the USD portfolio

(percentage points, annual averages 2006-18)



**Result**: Over time, all active layers have made a positive contribution to the SB returns for all reserve currencies

### Prudent risk management

- Centralised: ECB's independent risk management function
- Various limits: individual issuer limits, sector limits etc.
- Active portfolio management (2<sup>nd</sup> and 3<sup>rd</sup> layer) takes place within a specific risk budget
- Defined in terms of relative value-at-risk (VaR)
- Minimum usage target set for the relative VaR budget
- The risk usage is monitored and discussed periodically

### Thank you!

